

MANAGEMENT ACCOUNT

PERIOD ENDED 31ST MARCH 2025

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE PERIOD ENDED 31ST MARCH 2025

	Mar-25	Dec-24
	N	N
SYSTEM REVENUE	708,084,867	2,902,588,052
TANTALIZERS NET REVENUE	314,704,385	1,198,497,681
Cost of sales	(207,704,894)	(773,334,566)
Gross Profit for the year	106,999,491	425,163,115
Other Income	42,934,660	123,289,785
Distribution costs	4,862,679	(3,147,414)
Write-Backs	5,936,007	90,615,451
Administrative Expenses	(189,133,640)	(825,852,587)
Operating Profit/ Loss	(28,400,802)	(189,931,650)
Net Finance Costs	8,345,952	(69,661,692)
Profit/Loss before Tax	(20,054,851)	(259,593,342)
Taxation		(5,992,488)
Profit/Loss after Taxation transferred to Revenue Reserve	- (20,054,851)	(265,585,830)
Earnings per share (basic) Kobo	(0)	(5)
Earnings per share(diluted) Kobo	(0)	(5)

The notes on pages 12 to 25 form an integral part of these financial statements.

Mr Charles Ifidon Managing Director

Mr Bamidele Oke Finance Director

STATEMENT OF FINANCIAL POSITION AS AT 31ST MARCH 2025

	NOTE	Mar-25	Dec-24
NON CURRENT ASSETS			
Property, Plant and Equipment		1,726,234,551	1,742,739,019
Long Term Receivables		78,392,420	88,285,545
		1,804,626,971	1,831,024,564
CURRENT ASSETS			07.000.000
Inventories	7	72,434,226	67,833,360
Trade and other receivables	8	199,971,554	203,717,608
Short Term Deposit		635,923,036	614,133,209
Cash and Bank equivalents	9 _	254,680,860	236,887,280
	<u> </u>	1,163,009,676	1,122,571,457
TOTAL ASSETS	_	2,967,636,646	2,953,596,021
EQUITY & LIABILITIES			
EQUITY			
Share Capital	13	2,500,000,000	2,500,000,000
Share Premium	14	2,249,914,608	2,249,914,606
Revaluation reserve		938,335,517	938,335,517
Revenue Reserve	15 _	(4,538,229,814)	(4,518,174,939)
	-	1,150,020,312	1,170,075,184
NON CURRENT LIABILITIES		EE 670 022	11 400 880
Provisions and deferred income		55,670,033	11,499,880
Borrowings Term loans	12	232,652,984	264,873,396
Term loans	-	288,323,017	276,373,276
CURRENT LIABILITIES	10	1,024,565,781	1,058,151,576
Trade and other payables	11	393,338,602	337,607,052
Provisions and deferred income		000,000,002	001,001,002
Borrowings			
Overdrafts		34,091,714	34,091,714
Term loans		04,001,714	01,001,111
Finance leases Taxation	6	77,297,219	77,297,219
raxation	_	1,529,293,317	1,507,147,561
TOTAL EQUITY & LIABILITIES		2,967,636,646	2,953,596,021
TOTAL EQUITY & LIABILITIES		2,967,636,646	2,953,596,02

STATEMENT OF CASH FLOW FOR THE PERIOD ENDED 31ST MARCH 2025

	Mar-25	Dec-24
CASH FLOW FROM OPERATING ACTIVITIES:	N	N
Cash received from customers	371,278,228	1,338,403,218
Cash paid to suppliers and employees	(325,157,636)	(912,583,055)
Tax paid		(53,254,393)
Net cash (used in)/generated from operating activities	46,120,592	372,565,770
CASH FLOW FROM INVESTING ACTIVITIES:		
Interest Received	21,789,837	50,497,102
Short Term Deposit		(594,158,209)
Purchase of property, plant and equipment	(4,452,550)	(2,473,413)
Proceeds from disposal of Property, plant and equipment	<u> </u>	
Net cash used in investing activities	17,337,287	(546,134,520)
CASHFLOW FROM FINANCING ACTIVITIES:		
Repayments of borrowings	(32,220,412)	(87,464,685)
Increase in Share premium		178,837,209
Equity Injection		894,186,047
Interest paid -	(13,443,885)	(120,158,794)
Net cash provided by financing activities	(45,664,297)	865,399,777
NET INCREASE/(DECREASE) IN CASH & CASH EQUIVALENTS	17,793,581	212,965,978
Cash & Cash Equivalents at beginning of the year	236,887,280	23,921,302
Cash & Cash Equivalents at end of the period	254,680,860	236,887,280
REPRESENTED BY:- Cash at Bank and in Hand Bank Overdraft	254,680,860	236,887,280
Cash & Cash Equivalents	254,680,860	236,887,280

NOTES TO THE FINANCIAL STATEMENT FOR THE PERIOD ENDED 31ST MARCH 2025

PROPERTY, PLANT AND EQUIPMENT

LINE CHILL PRINT POLD CO	OIL METER								
	LAND	BUILDING	ASSET IN	RESTAURANT FURNITURE & EQUIPMENT	OFFICE FURNITURE & EQUIPMENT	PLANT & MACHINERY	MOTOR VEHICLES	SOFTWARE	TOTAL
				I THE CONTROL OF	Helipania and an		ILLINOLLU	POSTOR METAL	TOTAL
COST	×	×	N	N	N	N	*	×	N
As at 1st January 2025	1,053,229,940	1,664,705,790	0	1,663,406,610	277,906,863	734,704,777	288,968,815	295,002,678	5,978,015,473
Additions during the period					1,871,050	447.500		2.134.000	4,452,550
Reclassification								2,154,000	1,-02,00
Revaluation					- K				
Disposal during the period									0
As At 31st March 2025	1,053,229,940	1,664,705,790		1,663,406,610	279,777,913	735,152,277	288,968,815	297,226,678	5,382,468,023
DEPRECIATION						, vojvanja: v	200,000,010	201,220,010	3,302,403,023
As At 1st January 2025		1,191,561,327		1,599,521,878	276,466,354	721,337,760	286,880,986	159,508,147	4,235,279,454
Charge for the period		11,142,639		2,730,800	393,540	3,569,247	210,289	2,910,503	20,967,018
Reclassification									
Disposal in the period					_175_Y				
As At 31st March 2025		1,202,703,968		1,602,252,678	276,859,896	724,907,007	287,091,275	162,418,850	4,256,233,472
NET BOOK VALUE AS As At 31st March 2025	1,053,229,940	462,001,824		61,153,932	2,918,017	10,245,270	1,877,540	134,808,028	1,729,234,581

NOTES TO THE FINANCIAL STATEMENT FOR THE PERIOD ENDED 31ST MARCH 2025

	. =1.41	M :	
1	SYSTEM REVENUE	Mar-25	Dec-24
	COMPANY OWNED OUTLET SALES	N 325,719,039	N 1,224,119,602
	FRANCHISEE OWNED OUTLET SALES	382,365,828 708,084,867	1,414,769,390 2,638,888,992
2	OTHER INCOME	Mar-25 N	Dec-24
	Rent income	21,234,347	51,902,256
	Other income	21,000	15,600,105
	Franchise Income	21,679,313	75,886,709
	Profit on disposal of fixed assets		8,629,255
		42,934,660	152,018,325
3	DISTRIBUTION COST		
	Advertising/promotions	289,600	16,295,737
	2% Franchisees contribution	(5,168,279)	(8,982,557)
	E-commerce service charge		6,607,781
	Sample products	0	275,970
	Product development	16,000	82,550
	Staff competition incentives	0	832,500
		(4,862,679)	15,111,981
4	WRITE-BACKS/PROVISIONS NO LONGER REQUIRED	Mar-25	Dec-24
		N	N
	Write backs	5,936,007	107,774,868
		5,936,007	107,774,868
	OPERATING PROFIT/(LOSS)	Mar-25	Dec-24
		N	N
	is arrived at after charging/(crediting) Directors' emoluments:		
	Fees	3,350,000	3,350,000
	Other emoluments	53,400,000	53,400,000
	Depreciation	20,957,018	142,635,265
	Auditors' Remuneration	2,500,000	2,500,000
	(Profit)/Loss on sale of fixed assets		323,878,686
5	FINANCE COSTS	Mar-25	Dec-24
		N	N
	This comprises of		
	Interest on Term Loan Interest income	12,886,878	95,525,166
	Other Charges (COT etc)	(21,789,837) 557,007	9,799,997
		(8,345,952)	105,325,163
6	TAXATION	Mar-25	Dec-24
	(i) Per Profit and loss acount Income Tax		5,819,102
	Education Tax		
	Capital Gain Tax		16,482,491
	(ii) Per Statement of Financial Position		22,301,593
	As at the beginning of the year	77,297,219	124,559,124
	Tax Charge		5,992,488
		77,297,219	130,551,612
	Payment During the year		114.0
	WHT Credit Notes Utilised during the Year		(53,254,393)
		77,297,219	77,297,219
			The state of the s

NOTES TO THE FINANCIAL STATEMENT FOR THE PERIOD ENDED 31ST MARCH 2025

7	INVENTORIES	Mar-25	Dec-24
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	Raw Materials & Finished Products	52,361,490	52,672,113
	Printing & Stationery	2,046,793	1,884,489
	Engineering, kitchen & Staff uniform/Marketing stores	8,205,225	3,575,258
	Packaging Materials	534,821	0
	Gift cards	4,238,400	4,238,400
	Work-in-Progress	0	0
	Merketing Stores	4,396,489	4,605,561
	Cleaning Materials	50,453	57,105
	Gas & Diesel	600,556	800,844
		72,434,226	67,833,770
8	TRADE AND OTHER RECEIVABLES	Mar-25	Dec-24
		N	N
	NON - CURRENT		
	Rent prepaid	78,392,420	88,285,545
	This consist of rents paid in advance on outlets that would it		
	CURRENT		
	Trade Receivables	78,345,805	60,107,695
	Rent prepaid	11,494,872	11,494,872
	Non Trade Receiveables	11,434,072	0
	Amortization	87,004,293	97,889,985
	Others	07,004,293	07,000,000
	Witholding Tax Receiveable	25,384,993	27,617,553
	Staff Debtors	-2,258,409	6,607,506
	Stati Debiois	199,971,554	203,717,611
		199,971,004	203,717,011
9	CASH AND CASH EQUIVALENTS	Mar-25	Dec-24
		N	N
	Cash Balances	7,023,984	4,373,614
	Bank Balances	247,656,877	232,513,666
	Cash & Cash equivalents	254,680,860	236,887,280
	Bank Overdrafts		0
	Cash and cash equivalents in cashflow statement	254,680,860	236,887,280

NOTES TO THE FINANCIAL STATEMENT FOR THE PERIOD ENDED 31ST MARCH 2025

10	TRADE AND OTHER PAYABLES	Mar-25	Dec-24
	Trade Creditors	85,451,937	92,523,675
	Creditors - Directors	0	0
	Other payables	939,113,844	965,627,902
		1,024,565,761	1.058.151.577

The company's policy on payment of creditors is to agree terms of payment prior to commencing trade with a supplier and to abide by those terms on the timely submission of invoices and other required confirmation of supply documents.

11	PROVISIONS AND DEFERRED INCOME	Mar-25	Dec-24
	Non - Current	N	N
	Deferred income	23.822.422	5,185,110
	Retro-Franchise Deposits	31,847,610	6,314,770
		55,670,033	11,499,880
	This relates to amounts received as rental income for unulafter 12 months.	ilized spaces in various outlets	that would expire
	Current		
	Provisions & Accruals	337,106,269	281,958,052
	Provision for Directors fee	41,153,333	40,570,000
	Retro-Franchise Deposits	4,879,000	4,879,000
	Deposit on Rent	10,200,000	10,200,000
		393,338,602	337,607,052

Deferred income relates to amounts received as rental income for unutilized spaces in various outlets that would expire within 12 months.

Provision for Directors fee of N41,153,333 has been outstanding for the past five years. Directors are yet

to be paid.

	BORROWINGS	Mar-25 N	Dec-24
12	Non - Current Secured Loans		
	Eco-Bank plc Restructured Loan due year 2031	232,652,984	264,873,396
	CFS Lease	232,652,984	6,935,240 271,808,636

NOTES TO THE FINANCIAL STATEMENT FOR THE PERIOD ENDED 31ST MARCH 2025

		Mar-25	Dec-24
	Bank Overdrafts		0
	Current Secured Loans		
	Eco-Bank plc Restructured Loan due year 2022	34,091,714	0 34,091,714
		34,091,714	34,091,714
13	SHARE CAPITAL	Mar-25 N	Dec-24 N
	1. Authorised:		
	5,000,000,000 Ordinary Shares of 50k each	2,500,000,000	2,500,000,000
	2. Issued and fully paid:	N	N
	3,211,627,906 Ordinary Shares of 50k each	2,500,000,000	1,605,813,953

14 SHARE PREMIUM

This represents the excess of consideration paid over the nominal value of the 1,026,630,526 shares issued during the private placement offer in year 2008, 261,627,906 shares issued during the special placement offer in year 2010 and 1,788,372,094 shares issued during private placement offer in year 2024.

NOTES TO THE FINANCIAL STATEMENT FOR THE PERIOD ENDED 31ST MARCH 2025

15	REVENUE RESERVE	Mar-25	Dec-24
		N	N
	At 1st January 2025	(4,518,174,963)	(4,252,589,110)
	Profit/Loss for the year	(20,054,851)	(265,585,853)
	Balance Transferred to Balance Sheet	(4,538,229,814)	(4,518,174,963)

17 SHAREHOLDING STRUCTURE AS AT 31ST DECEMBER 2024

	NAME	ADDRESS		HOLDING	%	
	BOSE AYENI	MAKAY PLAZA 21 ROAD, I CLOSE FESTAC TOWN, LAGOS		447,339,387	9)
1	AYENI MOFOLUSO OLUYEMI	MAKAY PLAZA 21 ROAD, I CLOSE FESTAC TOWN, LAGOS	20	708,846,660	14	1
	GOLDEN ANKHS INTEGRATED SERVICES	2ND FLOOR MAKAY PLAZA 21 ROAD 1 CLOSE FESTAC TOWN, LAGOS		686,452,253	14	r
	FOOD SPECIALTIES	MAKAY PLAZA 21 ROAD, I CLOSE FESTAC TOWN, LAGOS		1,788,372,094	36	3
	BANK LINK AFRICA			1,368,989,606	27	1
	TOTAL			5,000,000,000	100)

FREE FLOAT

NIL